



# Financial Statements



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# Agenda

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- I. Financial Statements Overview
  - I. Income Statement
  - II. Balance Sheet
  - III. Statement of Cash Flows
  - IV. Financial Statement Relationships
- II. Financial Ratios
- III. Fun with Return on Equity (ROE)
- IV. Questions

# Financial Statements

## SECTION I



# Why Financial Statements Matter

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- Financial Statements give us a way to measure the economic performance of a company
  - To provide information to investors and stakeholders to give insight into management's performance
  - “Management's report card”
  - There are three important statements, each of which provide different insight on how management is doing
    - Income Statement
    - Balance Sheet
    - Statement of Cash Flows
- Financial Statements of public companies are standardized
  - Must follow Generally Accepted Accounting Principles (GAAP)
    - Most Canadian companies will be switching over to International Financial Reporting Standards (IFRS)

# Income Statement

Peak Roofing Co.  
Income Statements (\$000)  
For the years ended December 31

	1991	1992	1993	1994	1995	1996	1997	1998
Sales	9,382	10,720	12,316	15,548	17,379	22,520	23,640	22,558
Less: Cost of Goods Sold	6,902	7,895	9,189	12,008	13,430	17,781	18,787	17,635
Gross Profit	2,480	2,825	3,127	3,540	3,949	4,739	4,853	4,923
Less: Operating Expenses								
General & Administrative Expense	1,687	2,166	2,505	2,758	2,902	3,644	3,727	3,737
Lease & Rental Expense	85	90	90	90	94	94	93	92
Depreciation	206	207	226	244	352	359	399	436
Total Operating Expenses	1,978	2,463	2,821	3,092	3,348	4,097	4,219	4,265
Operating Income	502	362	306	448	601	642	634	658
Less: Interest Expense	100	101	73	63	300	316	342	422
Other Income	145	150	197	231	192	231	256	269
Less: Extraordinary Expense	0	0	0	0	0	0	0	0
Profit Before Tax	547	411	430	616	493	557	548	505
Less: Taxes	137	103	95	129	172	28	104	147
NET PROFIT	410	308	335	487	321	529	444	358

# Income Statement

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- Statement of a company's profitability over a specific **period of time**
- Key points:
  - Revenue recognition is highly subjective
    - Based on Cash Received
    - Based on Products Sold
    - Based on Production
  - Cost of good sold depends on cost estimation and allocation methods
  - Depreciation depends on estimation of useful life and salvage value of asset
    - Adjustments can occur from technological advances and reliability issues
  - Taxes only paid on income, losses can be carried forward to offset future taxes
  - Earnings per Share (EPS) =  
$$\frac{\text{Net Income}}{\text{Weighted Average Common Shares Outstanding}}$$
    - One of the most followed financial statistics
  - Operating Profit = Earnings Before Interest and Tax (EBIT)
  - Earnings Before Interest Tax Depreciation and Amortization (EBITDA)

# Balance Sheet

Peak Roofing Co.								
Balance Sheet (\$000)								
As at December 31								
	1991	1992	1993	1994	1995	1996	1997	1998
<b>ASSETS:</b>								
Cash	2	2	1	4	1	4	34	22
Accounts Receivable - Trade	486	839	926	1,193	1,329	1,977	2,110	2,107
Inventory								
Prepaid Expenses	45	62	47	80	81	104	3	10
<b>Total Current</b>	<b>2,519</b>	<b>2,739</b>	<b>2,910</b>	<b>3,715</b>	<b>4,238</b>	<b>4,888</b>	<b>5,550</b>	<b>5,817</b>
<b>Fixed Assets</b>								
Plant and Equipment	1,882	2,004	2,256	2,482	3,893	4,035	4,503	5,317
Land	480	480	480	480	1,005	1,005	1,005	1,005
<b>Gross Fixed Assets</b>	<b>2,362</b>	<b>2,484</b>	<b>2,736</b>	<b>2,962</b>	<b>4,898</b>	<b>5,040</b>	<b>5,508</b>	<b>6,322</b>
less: Accumulated Depreciation	851	1,058	1,284	1,528	1,880	2,239	2,638	3,074
<b>Net Fixed Assets</b>	<b>1,511</b>	<b>1,426</b>	<b>1,452</b>	<b>1,434</b>	<b>3,018</b>	<b>2,801</b>	<b>2,870</b>	<b>3,248</b>
<b>TOTAL ASSETS</b>	<b>4,030</b>	<b>4,165</b>	<b>4,362</b>	<b>5,149</b>	<b>7,256</b>	<b>7,689</b>	<b>8,420</b>	<b>9,065</b>
<b>LIABILITIES</b>								
Notes Payable - Bank	1,177	742	524	820	1,659	1,221	2,498	2,479
Current Maturities - Long Term Debt	0	0	0	0	95	90	121	91
Accounts Payable	342	784	1,066	1,342	905	1,767	1,053	1,171
Income Taxes Payable	0	1	0	70	49	47	45	44
<b>Total Current</b>	<b>1,519</b>	<b>1,527</b>	<b>1,590</b>	<b>2,232</b>	<b>2,708</b>	<b>3,125</b>	<b>3,717</b>	<b>3,785</b>
Long Term Debt	230	230	230	230	1,759	1,675	1,711	2,245
Deferred Income Taxes	68	45	41	15	6	7	4	0
<b>Total Liabilities</b>	<b>1,817</b>	<b>1,802</b>	<b>1,861</b>	<b>2,477</b>	<b>4,473</b>	<b>4,807</b>	<b>5,432</b>	<b>6,030</b>
Retained Earnings and Owners Equity	2,213	2,363	2,501	2,672	2,783	2,882	2,988	3,035
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>4,030</b>	<b>4,165</b>	<b>4,362</b>	<b>5,149</b>	<b>7,256</b>	<b>7,689</b>	<b>8,420</b>	<b>9,065</b>

# Balance Sheet

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- Report a company's assets, liabilities and equity at a **specific point in time**
- Three parts:
  - Assets shows what a company owns
    - Shows what helps generate the company cash
  - Liabilities show what a company owes
  - Equity shows the owner's claim on a company's assets
- **Assets = Liabilities + Owners Equity (ALOE)**
- **CASH IS KING**
  - Cash (and Marketable Securities) is the most accurate and objective account in any set of financial statements

# Statement of Cash Flows

Cartwright Lumber Company								
Statement of Cash Flows								
For years ended December 31								
							2002	2003
<b>Cash from Operations</b>								
	Net Income						\$34	\$44
	Less: Increase in Accounts Receivable						\$51	\$95
	Less: Increase in Inventory						\$87	\$92
	Add: Increase in Accounts Payable						\$68	\$64
	Add: Increase in Accrued Expenses						\$6	\$9
	<b>Net Cash from Opreations</b>						<b>(\$30)</b>	<b>(\$70)</b>
<b>Cash from Investing</b>								
	Less: Increase in Property Plant and Equipment (PP&E)						\$14	\$17
	<b>Net Cash from Investing</b>						<b>(\$14)</b>	<b>(\$17)</b>
<b>Cash from Financing</b>								
	Less: Current Debt Repayable						\$7	\$7
	Add: Increase in Bank Note Payable						\$146	\$87
	Less: Dividends Paid						\$105	\$0
	<b>Net Cash from Investing</b>						<b>\$34</b>	<b>\$80</b>
	<b>Net Cash Flow</b>						<b>(\$10)</b>	<b>(\$7)</b>
	<b>Beginning Cash</b>						<b>\$58</b>	<b>\$48</b>
	<b>Ending Cash</b>						<b>\$48</b>	<b>\$41</b>

# Statement of Cash Flows

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- If you could only choose two of the three financial statements to look at, which would you choose?
- Statement of Cash Flows gives insight into a company's quality of earnings
  - Credit sales do not always necessarily translate into cash
- Also shows the amount a business needs to invest in order to maintain level of income
  - High investment to generate minimal cash flows is not a good business

## **Cash Flow from Operations:**

Net Income

+/- Non Cash Items

+/- Change in Working Capital

## **Cash Flow from Investing:**

Capital Expenditures

Acquisitions

## **Cash Flow from Financing:**

Debt Repayments/ Financings

Stock Repurchase/ Issuances

Dividends

**Change in Cash**

# Financial Statement Relationships

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- The three financial statements are interrelated, try to figure out the example below:
- Ex. What is the effect of \$100 increase in Depreciation on the three financial statements?
  - Assume tax rate of 40%
- First, start with Income Statement
  - Revenue is unchanged
  - Operating Expenses increase by \$100
    - Operating Income decreases by \$100
  - Tax decreases by \$40
  - Net Income decreases by \$60

# Financial Statement Relationships

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- Next, go to the Statement of Cash Flows
  - Net Income decreases by \$60
  - Depreciation and Amortization (D&A) increases by \$100
  - Taxes payable decreases by \$40
  - Cash is unchanged
  
- Lastly, go to the Balance Sheet
  - Assets
    - Accumulated Depreciation increases by \$100
    - Net Assets decrease by \$100
  - Liabilities
    - Taxes Payable decreases by \$40
  - Equity
    - Retained Earnings decreases by \$60
  
- **The fundamental equation holds: Assets = Liabilities + Equity**

# Financial Ratios

## SECTION II

# Liquidity Ratios

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- What is liquidity?
  - Ability to meet short term obligations
- Key ratios:
  - Current Ratio = Current Assets / Current Liabilities
  - Quick Ratio (Acid Test) = (Cash + Receivables) / Current Liabilities
  - Inventory Turnover = Cost of Goods Sold (COGS) / Average Inventory
  - Receivable Turnover = Net Credit Sales / Average Accounts Receivable
  - Payable Turnover = COGS / Average Accounts Payable

# Profitability Ratios

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- What is profitability?
  - How much of the revenue is translated into economic benefit
- Key ratios:
  - Gross Profit Margin=  $\text{Gross Profit} / \text{Sales}$
  - EBITDA Margin =  $\text{EBITDA} / \text{Sales}$
  - Operating Profit Margin=  $\text{Operating Profit} / \text{Sales}$
  - Profit Margin=  $\text{Net Income} / \text{Sales}$

# Asset Management Ratios

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- What is asset management?
  - Measurement of how well a company is utilizing it's assets to generate profit
- Key ratios:
  - Total Asset Turnover = Net Sales / Average Assets
  - Fixed Asset Turnover = Net Sales / Net Fixed Asset
  - Return on Asset = Net Income / Total Assets
  - **Return on Equity = Net Income / Equity**
  - Return on Capital = (Net Income + Interest) / (Debt + Equity)

# Debt Management Ratios

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- Why are debt management ratios important?
  - For two reasons:
    1. Every company has an optimal capital structure; debt management ratios are a way to compare a company to its peers in the industry
    2. To measure the ability of a company to meet it's interest obligations
  
- Key ratios:
  - $\text{EBITDA Coverage} = \text{EBITDA} / \text{Interest Expense}$
  - $\text{Interest Coverage} = \text{EBIT} / \text{Interest Expense}$
  - $\text{Debt to EBITDA} = \text{Total Debt} / \text{EBITDA}$
  - $\text{Net Debt to EBITDA} = \text{Total Debt} - \text{Cash (Net Debt)} / \text{EBITDA}$
  - $\text{Debt to Assets} = \text{Total Debt} / \text{Total Assets}$
  - $\text{Debt to Equity} = \text{Debt} / \text{Equity}$
  - $\text{Debt to Capitalization} = \text{Debt} / \text{Capitalization (Debt + Equity)}$

# Fun with Return on Equity (ROE)

## SECTION III

# Fun with Return on Equity (ROE)

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- The seemingly innocent ratio of ROE is actually a powerful proxy of a company's profitability
  - Extended Dupont Formula:

$$\left( \frac{\text{EBIT}}{\text{Sales}} \times \frac{\text{Sales}}{\text{Assets}} - \frac{\text{Interest}}{\text{Assets}} \right) \times \frac{\text{Assets}}{\text{Equity}} \times (1 - \text{Tax Rate})$$

Operating  
Profit  
Margin

Asset  
Turnover

Interest  
Expense  
Rate

Financial  
Leverage

Tax  
Retention

**Questions?**

**SECTION IV**

